

Bank One Limited
7 July 2026

Rating

Facilities/Instruments	Amount (MUR Million)	Rating ¹	Rating Action
Tier II Bond Issue	600	CARE MAU A+; Stable	Reaffirmed; Outlook revised from Negative to Stable

Rating Rationale

The revision in the rating outlook of the bond issue for Bank One Limited ("Bank One") from CARE MAU A+; Negative to CARE MAU A+; Stable is primarily on account of the material improvement in the asset quality of the bank as reflected by the decline in gross non-performing assets (GNPA) and net non-performing asset (NNPA) levels during FY25 and Q1FY26, compared to end of FY24.

The rating continues to be underpinned by the strong promoter support from CIEL Finance Limited ('CIEL Finance' - rated CARE MAU A+; Stable), being a wholly owned subsidiary of CIEL Limited (rated CARE MAU AA; Stable/CARE MAU A1+) which is one of the largest business groups in Mauritius, and I&M Group PLC ('I&M Group'), a leading banking & financial services group with an established track record on the African continent.

The credit profile of Bank One is also supported by its holdings of large reserves of liquid assets insulating the Bank against risks of liquidity constraints, comfortable capital buffers in excess of prudential requirements ensuring the capacity of the Bank to absorb potential losses, stringent application of credit concentration limits, as well as the diversification of the deposit base across wide number of depositors reducing the potential ramifications of withdrawals or non-renewal from depositors. The rating is however constrained by the overly conservative lending approach of the Bank resulting in low growth in the loans & advances book and the compression in margins which negatively impacted the overall profitability of the Bank.

Rating sensitivities

Positive factors: Factors that could lead to positive rating action/upgrade:

- Sustained improvement in asset quality with the GNPA being reduced below 2%
- Strengthening and maintaining the CAR above 20%
- Growth in profitability with increases in net interest margin and core spread above 3%
- Expansion of the loans & advances book by at least 30% over the next 2-3 years

Negative factors: Factors that could lead to negative rating action/downgrade:

- Deterioration in asset quality with the GNPA exceeding 6.5%
- Weakening of the CAR below 15%
- Decline in profitability with net interest margin and core spread decreasing below 1.5%

Outlook: Stable

The outlook has been revised from Negative to Stable on account of material improvement observed in the GNPA and NNPA during FY25 and Q1FY26. CRAF expects continued close monitoring of overdue accounts by the Bank which will contribute to additional recoveries while a more prudent lending approach being adopted will reduce the probability of new exposures turning non-performing.

¹Complete definitions of the ratings assigned are available at www.careratingsafrica.com.

BACKGROUND

Bank One Limited ("Bank One"), is a Mauritian based mid-sized private sector bank engaged in providing retail, corporate, and private banking services in Mauritius and internationally (primarily across Africa). Headquartered in Port Louis, the Bank provides a wide range of banking products & services to its clients through a network of 5 branches and a well-distributed ATM network, serving over 50,000 clients. As on 31 December 2025, the Bank had a deposit base of MUR 59,190 million and a total loans book of MUR 25,642 million respectively.

Bank One offers current, savings and term deposit accounts, personal finance, trade finance, corporate finance, and capital market services. Its personal banking products and services include personal and home loans, prepaid cards and term deposits. The Bank's business banking products and services include trade finance, business loans, leasing, current accounts, foreign currency accounts, call and fixed deposits. It also operates an e-Commerce segment dedicated to providing cash management, payments services, financing solutions, trade services and foreign exchange transactions.

CREDIT RISK ASSESSMENT

Robust promoter groups with established track in the local and regional banking & financial services sector

Bank One has an operational track record of more than 15 years. Since its acquisition in 2008, the Bank has been jointly managed by CIEL Limited, through CIEL Finance Limited, and I&M Group Plc.

The below chart illustrates the ownership structure of Bank One Limited:



CIEL Finance is the Banking & Financial Services arm of the CIEL Group, actively involved in 3 sub-sectors of the financial services industry namely, banking, fiduciary services and private equity investments. It is wholly owned by CIEL Limited which is among the leading business groups in Mauritius with a portfolio of assets valued at MUR 26.5 billion as on 31 March 2026, and total assets of MUR 125,646 million.

Anchored in the Kenyan market since 1950, I&M Group is a financial conglomerate with interest in the banking, insurance, and investment advisory services. In addition to its dominant position in Kenya, I&M Group is also present in Tanzania, Rwanda and Uganda through its subsidiaries, associates and joint ventures.

Annexure I

A. Details of Rated Instruments

A.1- Long Term Bond I

Instrument	Amount	Tenor
Long Term Bond Issue (Tier II)	MUR 600 million	10 Years

Details	
Type of instrument	Tier II capital as per BoM guidelines
Amount	MUR 600 million
Tenor	10 Years
Use of Proceeds	Proceeds from the bond issue were utilized for consolidating the Tier II capital base of the Bank.
Call Option	At the option of the Issuer, at any time after the 5 th anniversary of the Notes

Disclaimer

CARE Ratings (Africa) Private Limited ("CRAF")'s ratings are opinions on the likelihood of timely payment of the obligations under the rated instrument and are not recommendations to sanction, renew, disburse or recall the concerned bank facilities or to buy, sell or hold any security. CRAF's ratings do not convey suitability or price for the investor. CRAF's ratings do not constitute an audit on the rated entity. CRAF has based its ratings/outlooks on information obtained from sources believed by it to be accurate and reliable. CRAF does not, however, guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors or omissions or for the results obtained from the use of such information. Most entities whose bank facilities/instruments are rated by CRAF have paid a credit rating fee, based on the amount and type of bank facilities/instruments. CRAF may also have other commercial transactions with the entity.

In case of partnership/proprietary concerns, the rating /outlook assigned by CRAF is, inter-alia, based on the capital deployed by the partners/proprietor and the financial strength of the firm at present. The rating/outlook may undergo change in case of withdrawal of capital or the unsecured loans brought in by the partners/proprietor in addition to the financial performance and other relevant factors. CRAF is not responsible for any errors and states that it has no financial liability whatsoever to the users of CRAF's rating.

CRAF's ratings do not factor in any rating related trigger clauses as per the terms of the facility/instrument, which may involve acceleration of payments in case of rating downgrades. However, if any such clauses are introduced and if triggered, the ratings may see volatility and sharp downgrades.

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Annexure II

Rating Symbols Long / Medium-term Instruments

Symbols	Rating Definition
CARE MAU AAA	Instruments with this rating are considered to have the highest degree of safety regarding timely servicing of financial obligations, in Mauritius. Such instruments carry lowest credit risk.
CARE MAU AA	Instruments with this rating are considered to have high degree of safety regarding timely servicing of financial obligations, in Mauritius. Such instruments carry very low credit risk.
CARE MAU A	Instruments with this rating are considered to have adequate degree of safety regarding timely servicing of financial obligations, in Mauritius. Such instruments carry low credit risk.
CARE MAU BBB	Instruments with this rating are considered to have moderate degree of safety regarding timely servicing of financial obligations, in Mauritius. Such instruments carry moderate credit risk.
CARE MAU BB	Instruments with this rating are considered to have moderate risk of default regarding timely servicing of financial obligations, in Mauritius.
CARE MAU B	Instruments with this rating are considered to have high risk of default regarding timely servicing of financial obligations, in Mauritius.
CARE MAU C	Instruments with this rating are considered to have very high risk of default regarding timely servicing of financial obligations, in Mauritius.
CARE MAU D	Instruments with this rating are in default or are expected to be in default soon.

Modifiers {"+" (plus) / "-"(minus)} can be used with the rating symbols for the categories CARE MAU AA to CARE MAU C. The modifiers reflect the comparative standing within the category.

Rating Outlook

The rating outlook can be 'Positive', 'Stable' or 'Negative'.

A 'Positive' outlook indicates an expected upgrade in the credit ratings in the medium term on account of expected positive impact on the credit risk profile of the entity in the medium term.

A 'Negative' outlook would indicate an expected downgrade in the credit ratings in the medium term on account of expected negative impact on the credit risk profile of the entity in the medium term.

A 'Stable' outlook would indicate expected stability (or retention) of the credit ratings in the medium term on account of stable credit risk profile of the entity in the medium term.

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About CARE Ratings (Africa) Private Limited:

CARE Ratings (Africa) Private Limited (CRAF) is the first credit rating agency to be licensed by the Financial Services Commission of Mauritius in May 2015. It is also recognized by Bank of Mauritius as External Credit Assessment Institution (ECAI) from May 2016. CRAF is also licensed by Capital Markets Authority of Kenya to operate as a Credit Rating Agency in Kenya. CRAF intends to expand across other geographies in Africa with Mauritius as its hub of operations. With an equitable position in the Mauritius capital market, CARE Ratings (Africa) Private Limited provides a wide array of credit rating services that help corporates to raise capital and enable investors to make informed decisions backed by knowledge and assessment provided by the company.

CRAF's shareholders are CARE Ratings Limited, African Development Bank, MCB Equity Fund and SBM (NFC) Holdings Limited. CRAF gets its technical support in the areas such as rating systems and procedures, methodologies, etc. from CARE Ratings Limited on an ongoing basis. CARE Ratings Limited, with an established track record of rating companies over almost three decades, follows a robust and transparent rating process that leverages its domain and analytical expertise backed by the methodologies congruent with the international best practices.

CRAF's Rating Committee consist of full-time members comprising of Senior Rating officials from CARE Ratings Limited and a panel of experienced professionals from Mauritius and African Development Bank.

CRAF has had a pivotal role to play in developing bank debt and capital market instruments including MMIs, corporate bonds and structured credit.

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